



Trinity College Dublin  
The University of Dublin

Critical Infrastructure Committee

Wednesday, 19th November 2025, 11.30 – 13.00  
College Board Room, 5<sup>th</sup> Floor, Trinity Business School

AGENDA

	Indicative Timing
<b>Apologies</b>	
<b>Welcome and Introductions</b>	
<b>Declaration of Potential Conflicts of Interest</b>	
<b>Members' Declaration</b>	
<b>1.0 Opening Items</b>	
<b>1.1 Minutes [Encl]</b> To <b>approve</b> the minutes of the meeting of 24 <sup>th</sup> September 2025	<b>[11.30 – 11.35]</b>
<b>1.2 Matters Arising from the Minutes</b>	
<b>1.3 Work Programme 2025/26 [Encl]</b> To <b>note</b> the updated Committee work programme for 2025/26	
<b>1.4 Updates from other Principal Committees</b> <b>Verbal update</b> from CIC members who attend other Principal Committee meetings in respect of items relevant to CIC	
<b>2.0 Strategy and Strategic Items</b>	
<b>2.1 E3 Learning Foundry (E3LF) Project update [Encl]</b> To <b>note and discuss</b> the update from the Project Sponsor, Senior Programme Manager and Director of Campus Infrastructure for recommendation to Board <i>Professor Gerard McHugh, Project Sponsor, and Ms. Edwina Hegarty, Senior Programme Manager, to join the meeting for this item</i>	<b>[11.35 – 11.50]</b>
<b>2.2 Capital Projects Dashboard [Encl]</b> Accompanied by a <b>verbal update</b> from the Bursar & Chief Strategic Developments Officer	<b>[11.50 – 11.55]</b>

	<b>2.3 Digital Projects Dashboard [Encl]</b>	<b>[11.55 – 12.00]</b>
	Accompanied by a <b>verbal update</b> from the Director of IT Services	
	<b>2.4 Cyber-Security Threat Dashboard [Encl]</b>	<b>[12.00 – 12.05]</b>
	Accompanied by a <b>verbal update</b> from the Director of IT Services	
	<b>2.5 Report from the Federated Data, Digital and Cyber-Security Group [Encl]</b>	<b>[12.05 – 12.10]</b>
	Accompanied by a <b>verbal update</b> from the Chief Operating Officer	
	<b>2.6 Capital Projects Governance [Encl]</b>	<b>[12.10 – 12.15]</b>
	To <b>consider and approve</b> the memorandum from the Bursar & Chief Strategic Developments Officer	
	<b>2.7 Update on Artificial Intelligence (AI)</b>	<b>[12.15 – 12.25]</b>
	<b>Verbal update</b> from the Senior Lecturer/Dean of Undergraduate Studies <i>Professor Vincent Wade, Senior Lecturer/Dean of Undergraduate Studies, to join the meeting for this item</i>	
	<b>2.8 Maintenance Investment Programme (MIP) update [Encl]</b>	<b>[12.25 – 12.30]</b>
	To <b>note and discuss</b> the update from the Director of Campus Infrastructure	
	<b>2.9 Gap to Target update [Encl]</b>	<b>[12.30 – 12.35]</b>
	To <b>note and discuss</b> the update from the Director of Campus Infrastructure	
<b>3.0</b>	<b>Policy</b>	
	<b>3.1 Library Disposal Policy [Encl]</b>	<b>[12.35 – 12.40]</b>
	To <b>consider and approve</b> the Library Disposal Policy as submitted by the Librarian & College Archivist	
<b>4.0</b>	<b>Risk and Oversight</b>	
	<b>4.1 Review of University Risk Register items within the remit of Critical Infrastructure Committee [Encl]</b>	<b>[12.40 – 12.45]</b>
	To <b>note and discuss</b> the memorandum from the Secretary to the Committee (Bursar & Chief Strategic Developments Officer) dated 5 <sup>th</sup> November 2025	
	<i>Please advise the Bursar's Office by COB on 17<sup>th</sup> November 2025 if you wish to discuss any items in section 4.3</i>	

**4.2 Minutes for Noting [Encl]**

**For Noting**

- **Environment & Sustainability Committee** minutes - meeting 05.06.2025
- Extracts of **Finance Committee** minutes – 02.10.2025
- **Grounds and Gardens Advisory Committee** Minutes - 06.03.2025

**5.0 Next Meeting Dates**

- 10.00 – 13.00 Tuesday 17<sup>th</sup> February 2026
- 10.00 – 13.00 Thursday 30<sup>th</sup> April 2026
- 10.00 – 13.00 Wednesday 10<sup>th</sup> June 2026

**For Noting**

**6.0 Any Other Business**

*Please advise the Bursar's Office by COB on 17<sup>th</sup> November 2025 if you wish to raise any items under AOB*

**[12.45 – 12.50]**